

it's	You	I'll	One
merely	can	call	reason
a	block	the	programmers
practical	off	manager's	dislike
problem	several	schedule	meetings
to	hours	and	so
meet	for	the	much
with	a	maker's	is
someone.	single	schedule.	that
Find	task	The	they're
an	if	manager's	on
open	you	schedule	a
slot	need	is	different
in	to,	for	type
your	but	bosses.	of
schedule,	by	It's	schedule
book	default	embodied	from
them,	you	in	other
and	change	the	people.
you're	what	traditional	Meetings
done.	you're	appointment	cost
Most	doing	book,	them
powerful	every	with	more.
people	hour.	each	There
are	When	day	are
on	you	cut	two
the	use	into	types
manager's	time	one	of
schedule.	that	hour	schedule,
It's	way,	intervals.	which

to schedule, of the
remember meetings half schedule
to are a of
go a day command.
to disaster. at But
the A least. there's
meeting. single You another
That's meeting can't way
no can write of
problem blow or using
for a program time
someone whole well that's
on afternoon, in common
the by units among
manager's breaking of people
schedule. it an who
There's into hour. make
always two That's things,
something pieces barely like
coming each enough programmers
on too time and
the small to writers.
next to get They
hour; do started. generally
the anything When prefer
only hard you're to
question in. operating use
is Plus on time
what. you the in
But have maker's units

to	meeting	doesn't	when
be	commonly	merely	someone
broken	blows	cause	on
up,	at	you	the
I'm	least	to	maker's
slightly	half	switch	schedule
less	a	from	has
likely	day,	one	a
to	by	task	meeting,
start	breaking	to	they
something	up	another;	have
ambitious	a	it	to
in	morning	changes	think
the	or	the	about
morning.	afternoon.	mode	it.
I	But	in	For
know	in	which	someone
this	addition	you	on
may	there's	work.	the
sound	sometimes	I	maker's
oversensitive,	a	find	schedule,
but	cascading	one	having
if	effect.	meeting	a
you're	If	can	meeting
a	I	sometimes	is
maker,	know	affect	like
think	the	a	throwing
of	afternoon	whole	an
your	is	day.	exception.
own	going	A	It

they	works	you	case.
want	fine	don't.	Don't
to.	by	And	your
But	itself.	ambitious	spirits
the	Problems	projects	rise
smarter	arise	are	at
ones	when	by	the
restrain	they	definition	thought
themselves,	meet.	close	of
if	Since	to	having
they	most	the	an
know	powerful	limits	entire
that	people	of	day
some	operate	your	free
of	on	capacity.	to
the	the	A	work,
people	manager's	small	with
working	schedule,	decrease	no
for	they're	in	appointments
them	in	morale	at
need	a	is	all?
long	position	enough	Well,
chunks	to	to	that
of	make	kill	means
time	everyone	them	your
to	resonate	off.	spirits
work	at	Each	are
in.	their	type	correspondingly
Our	frequency	of	depressed
case	if	schedule	when

from I do is
jeans suspect because an
to founders we unusual
suits. may always one.
How increasingly have, Nearly
do be and all
we able Jessica investors,
manage to does including
to resist, too, all
advise or mostly, VCs
so at because I
many least she's know,
startups postpone, gotten operate
on turning into on
the into sync the
maker's managers, with manager's
schedule? just us. schedule.
By as I But
using a wouldn't Y
the few be Combinator
classic decades surprised runs
device ago if on
for they there the
simulating started start maker's
the to to schedule.
manager's be be Rtm
schedule able more and
within to companies Trevor
the resist like and
maker's: switching us. I

it my and office
must day I hours.
be these wrote Several
worth meetings a times
it are signup a
to never program week
them.) an that I
During interruption. ensures set
busy (Unless all aside
periods, their the a
office working appointments chunk
hours day within of
sometimes ends a time
get at given to
long the set meet
enough same of founders
that time office we've
they as hours funded.
compress mine, are These
the the clustered chunks
day, meeting at of
but presumably the time
they interrupts end. are
never theirs, Because at
interrupt but they the
it. since come end
When they at of
we made the my
were the end working
working appointment of day,

you it night on
can in no our
do these one own
something terms, could startup,
you'd but interrupt back
never in me. in
want effect Then the
to I I'd 90s,
do had sleep I
on two till evolved
the workdays about another
maker's: each 11 trick
you day, am, for
can one and partitioning
have on come the
speculative the in day.
meetings. manager's and I
You schedule work used
can and until to
meet one dinner program
someone on on from
just the what dinner
to maker's. I till
get When called about
to you're "business 3
know operating stuff." am
one on I every
another. the never day,
If manager's thought because
you schedule of at

that,	that	world,	have
like	you	for	an
other	want	that	empty
investors,	to	matter)	slot
we	"grab	have	in
run	coffee,"	speculative	your
on	for	meetings	schedule,
the	example.	all	why
manager's	Speculative	the	not?
schedule.	meetings	time.	Maybe
So	are	They're	it
they	terribly	effectively	will
introduce	costly	free	turn
us	if	if	out
to	you're	you're	you
someone	on	on	can
they	the	the	help
think	maker's	manager's	one
we	schedule,	schedule.	another
ought	though.	They're	in
to	Which	so	some
meet,	puts	common	way.
or	us	that	Business
send	in	there's	people
us	something	distinctive	in
an	of	language	Silicon
email	a	for	Valley
proposing	bind.	proposing	(and
we	Everyone	them:	the
grab	assumes	saying	whole

eventually, either them, coffee.
if blow and At
the our probably this
conflict schedules offend point
between or them. we
the offend Till have
manager's people. recently two
schedule But we options,
and now weren't neither
the that clear of
maker's I've in them
schedule realized our good:
starts what's own we
to going minds can
be on, about meet
more perhaps the with
widely there's source them,
understood, a of and
it third the lose
will option: problem. half
become to We a
less write just day's
of something took work;
a explaining it or
problem. the for we
Those two granted can
of types that try
us of we to
on schedule. had avoid
the Maybe to meeting

cost. maker's
schedule
are
willing
to
compromise.
We
know
we
have
to
have
some
number
of
meetings.
All
we
ask
from
those
on
the
manager's
schedule
is
that
they
understand
the